

## Environment and Leisure Services

Service	Base Budget 2021/22 £	Base Budget 2022/23 £	Variance Base to Base £
Commercial Services	312,007	318,842	6,835
Internal Drainage Board Levies	419,627	432,200	12,573
Travellers	46,336	47,600	1,264
Public Protection	1,682	(141)	(1,823)
Street Signage	12,000	12,000	0
Environmental Protection	597,380	637,127	39,747
Env Health - Service Mgmt	69,614	0	(69,614)
Environmental Contracts	291,455	310,998	19,543
Car Parking	(1,822,845)	(1,829,799)	(6,954)
Markets	12,659	16,250	3,591
Parks & Open Spaces	286,864	302,773	15,909
Foreshore	112,599	130,663	18,064
Leisure Complexes	71,332	141,946	70,614
Other Sports	91,738	80,749	(10,989)
Recreation Grounds	12,800	11,400	(1,400)
Pier Pavilion	(9,220)	9,000	18,220
Beach Safety	384,450	416,930	32,480
Woodlands Management	167,044	180,453	13,409
Cromer Pier	71,070	126,140	55,070
Waste Collection And Disposal	706,206	642,550	(63,656)
Cleansing	631,466	658,000	26,534
Leisure	210,670	194,607	(16,063)
Community Safety	32,178	25,873	(6,305)
Civil Contingencies	90,162	87,641	(2,521)
Ad Environmental & Leisure Svs	69,559	77,440	7,881
<b>Total Net Costs</b>	<b>2,868,833</b>	<b>3,031,242</b>	<b>162,409</b>
Capital Charges	845,537	1,282,827	437,290
Support Service Charges In	2,401,490	2,309,620	(91,870)
Support Service Charges Out	(1,123,806)	(830,146)	293,660
<b>Total Net Cost of Services</b>	<b>4,992,054</b>	<b>5,793,543</b>	<b>801,489</b>

## General Fund Service Area Budgets 2022/23

## Communities Directorate - Environment and Leisure Services

## Service Area

	Base Budget 2021/22	Base Budget £ 2022/23	£	Movement £	Explanation for Movement
<b>Commercial Services</b>					
Gross Direct Costs	321,007	343,342		22,335	(£20,540) Staffing costs - including a reduction in staffing, turnover savings and £42,875 higher professional fees relating to technical and legal advice.
Gross Direct Income	(9,000)	(24,500)		(15,500)	Additional income relating to re-rating visits and pre-inspections.
Support Service Charges	88,240	173,440		85,200	Higher recharges of £18,630 from the Computer teams, £9,640 from Fakenham Connect, £9,040 from Finance, £15,720 from Estates, £10,600 from Corporate Leadership Team and the Corporate Delivery Unit. The balance consists of miscellaneous variances reflecting higher costs within the services.
	<b>400,247</b>	<b>492,282</b>		<b>92,035</b>	
<b>Internal Drainage Board Levies</b>					
Gross Direct Costs	419,627	432,200		12,573	Inflation on Internal Drainage Board (IDB) Levies.
Support Service Charges	220	250		30	No Major Variances.
	<b>419,847</b>	<b>432,450</b>		<b>12,603</b>	
<b>Travellers</b>					
Gross Direct Costs	50,336	49,600		(736)	No Major Variances.
Capital Charges	(632,000)	23,173		655,173	Depreciation.
Gross Direct Income	(4,000)	(2,000)		2,000	No Major Variances.
Support Service Charges	980	6,940		5,960	Higher recharge from Estates.
	<b>(584,684)</b>	<b>77,713</b>		<b>662,397</b>	
<b>Public Protection</b>					
Gross Direct Costs	198,682	201,959		3,277	(£7,568) Staffing costs. £10,845 Professional fees for legal advice, training and subscriptions.
Gross Direct Income	(197,000)	(202,100)		(5,100)	Additional licencing income
Support Service Charges	127,850	127,140		(710)	No Major Variances.
	<b>129,532</b>	<b>126,999</b>		<b>(2,533)</b>	
<b>Street Signage</b>					
Gross Direct Costs	12,000	12,000		0	No Major Variances.
Support Service Charges	19,470	21,040		1,570	No Major Variances.
	<b>31,470</b>	<b>33,040</b>		<b>1,570</b>	
<b>Environmental Protection</b>					
Gross Direct Costs	660,455	682,127		21,672	£12,000 Higher costs relating to Private Water Sampling (PWS). £5,300 Higher training costs and subscriptions. The balance consists of miscellaneous minor variances.
Capital Charges	22,944	52,962		30,018	Depreciation and intangible amortisation.
Gross Direct Income	(63,075)	(45,000)		18,075	Less fee income relating to PWS and risk assessments.
Support Service Charges	201,390	227,770		26,380	Higher recharges of £9,720 from the Computer teams, £11,990 from Customer Services, £5,590 from Property Services/Admin Buildings, £9,580 from the CDU. Lower recharges of (£6,650) from Digital Transformation. The balance consists on miscellaneous variances reflecting higher costs within the services.
	<b>821,714</b>	<b>917,859</b>		<b>96,145</b>	

## Communities Directorate - Environment and Leisure Services

## Service Area

	Base Budget 2021/22	Base Budget £ 2022/23	£	Movement £	Explanation for Movement
<b>Env Health - Service Mgmt</b>					
Gross Direct Costs	69,614	0		(69,614)	All budgets transferred to final services within the Environmental Health department.
Capital Charges	30,018	0		(30,018)	As above.
Support Service Charges	(203,870)	0		203,870	As above.
	<b>(104,238)</b>	<b>0</b>		<b>104,238</b>	
<b>Environmental Contracts</b>					
Gross Direct Costs	291,455	310,998		19,543	Higher staffing costs - inflation, training and professional subscriptions offset by turnover savings and pension costs.
Capital Charges	4,521	4,521		0	No Major Variances.
Support Service Charges	(295,976)	(315,519)		(19,543)	Increased recharges reflecting higher service costs.
	<b>0</b>	<b>0</b>		<b>0</b>	
<b>Car Parking</b>					
Gross Direct Costs	911,347	963,000		51,653	£9,431 - Repair and Maintenance, £13,174 - Rent of Land, £6,022 - Business Rates, £24,394 - Management fee (maintenance of machines).
Capital Charges	58,720	75,820		17,100	Depreciation.
Gross Direct Income	(2,734,192)	(2,792,799)		(58,607)	(£48,184) - Car park income (£10,444) - Rental income.
Support Service Charges	170,700	169,690		(1,010)	£3,020 - Recharge from Property Services, £3,750 - Recharge from Creditors, £5,770 - Recharge from Insurances, £6,290 - Recharge from Estates, (£24,850) - Recharge from Leisure Services, £4,540 - Recharge from Internal Audit.
	<b>(1,593,425)</b>	<b>(1,584,289)</b>		<b>9,136</b>	
<b>Markets</b>					
Gross Direct Costs	56,659	56,250		(409)	No Major Variances.
Gross Direct Income	(44,000)	(40,000)		4,000	£4,000 - Lower market stall income.
Support Service Charges	26,760	22,680		(4,080)	£3,140 - Recharge from Estates, (£8,240) - Recharge from Leisure Services, £2,720 - Recharge from Internal Audit.
	<b>39,419</b>	<b>38,930</b>		<b>(489)</b>	
<b>Parks &amp; Open Spaces</b>					
Gross Direct Costs	298,014	311,273		13,259	£5,300 - Repair and Maintenance, £2,500 - Grounds maintenance contract, £6,000 - Repair and maintenance of pumps and sprinkler servicing and repairs.
Capital Charges	16,206	16,206		0	No Major Variances.
Gross Direct Income	(11,150)	(8,500)		2,650	No Major Variances.
Support Service Charges	116,120	127,370		11,250	£4,920 - Recharge from Property Services, £3,300 - Recharge from Insurances, £9,420 - Recharge from Estates, (£7,540) - Recharge from Leisure Services, £2,280 - Recharge from Internal Audit.
	<b>419,190</b>	<b>446,349</b>		<b>27,159</b>	
<b>Foreshore</b>					
Gross Direct Costs	112,599	130,663		18,064	£4,851 Higher repair and maintenance costs. £6,620 Higher running costs (insurance, business rates and utility costs). £3,000 equipment purchases.
Capital Charges	27,880	27,880		0	No Major Variances.
Support Service Charges	100,470	111,360		10,890	Higher recharge from Property Services reflecting a more accurate allocation of officer time.
	<b>240,949</b>	<b>269,903</b>		<b>28,954</b>	

## Communities Directorate - Environment and Leisure Services

## Service Area

	Base Budget 2021/22	Base Budget £ 2022/23	£	Movement £	Explanation for Movement
<b>Leisure Complexes</b>					
Gross Direct Costs	113,486	141,946		28,460	£33,043 - Management charges as per contact.
Capital Charges	743,441	492,459		(250,982)	Depreciation.
Gross Direct Income	(42,154)	0		42,154	£42,154 - No income from profit share.
Support Service Charges	98,190	90,150		(8,040)	£7,960 - No recharge from Head of Assets and Finance, £3,520 - Recharge from Creditors, £4,710 - Recharge from Estates, (£10,160) - Recharge from Leisure Services.
	<b>912,963</b>	<b>724,555</b>		<b>(188,408)</b>	
<b>Other Sports</b>					
Gross Direct Costs	107,762	80,749		(27,013)	(£9,158) - Lower salaries and oncosts, (£20,655) - Mammoth Marathon not undertaken in 21/22, will be transferred to 22/23 to fund Marathon in that year.
Gross Direct Income	(16,024)	0		16,024	No Grant income.
Support Service Charges	67,320	60,520		(6,800)	(£8,820) - Recharge from Leisure Services.
	<b>159,058</b>	<b>141,269</b>		<b>(17,789)</b>	
<b>Recreation Grounds</b>					
Gross Direct Costs	13,800	12,400		(1,400)	No Major Variances.
Capital Charges	5,632	5,632		0	No Major Variances.
Gross Direct Income	(1,000)	(1,000)		0	No Major Variances.
Support Service Charges	5,040	3,410		(1,630)	No Major Variances.
	<b>23,472</b>	<b>20,442</b>		<b>(3,030)</b>	
<b>Pier Pavilion</b>					
Gross Direct Costs	10,780	9,000		(1,780)	No Major Variances.
Capital Charges	17,020	17,020		0	No Major Variances.
Gross Direct Income	(20,000)	0		20,000	No profit share income.
Support Service Charges	30,350	25,770		(4,580)	(£6,110) - Recharge from Leisure Services
	<b>38,150</b>	<b>51,790</b>		<b>13,640</b>	
<b>Beach Safety</b>					
Gross Direct Costs	384,450	416,930		32,480	£34,400 - RNLI Lifeguard service fee
Support Service Charges	75,140	69,990		(5,150)	£3,140 - Recharge from Estates, (£9,460) - Recharge from Leisure Services.
	<b>459,590</b>	<b>486,920</b>		<b>27,330</b>	
<b>Woodlands Management</b>					
Gross Direct Costs	192,574	214,413		21,839	£3,500 - Repair and Maintenance reactive; £3,180 - Repair and Maintenance Grounds; £2,825 - Petrol/diesel for café generator, £2,402 - Equipment purchases, £2,500 - Professional fees. The balance consists of minor variances.
Capital Charges	1,346	1,346		0	No Major Variances.
Gross Direct Income	(25,530)	(33,960)		(8,430)	(£5,000) - Holt Country Park car park income, (£3,000) - Rental income.
Support Service Charges	161,240	152,570		(8,670)	£2,150 - Recharge from Property Services, £3,140 - Recharge from Estates., (£22,270) - Recharge from Leisure Services, £2,270 - Recharge from Internal Audit, £2,560 - Recharge from Corporate Delivery Unit. The balance consists of minor variances
	<b>329,630</b>	<b>334,369</b>		<b>4,739</b>	
<b>Cromer Pier</b>					
Gross Direct Costs	71,070	126,140		55,070	£52,000 - Repair and Maintenance, £3,760 - Insurance (Fire/General).
Capital Charges	20,738	20,737		(1)	No Major Variances.
Support Service Charges	93,880	97,720		3,840	£4,650 - Recharge from Property Services, £3,300 - Recharge from Insurance, (£5,150) - Recharge from Coastal Management.
	<b>185,688</b>	<b>244,597</b>		<b>58,909</b>	

## Communities Directorate - Environment and Leisure Services

## Service Area

	Base Budget 2021/22	Base Budget £ 2022/23	£	Movement £	Explanation for Movement
<b>Waste Collection And Disposal</b>					
Gross Direct Costs	4,240,328	4,467,050		226,722	£210k Contractor inflation. £21,848 Higher commercial waste disposal costs. (£5,100) Lower professional fees.
Capital Charges	443,571	459,571		16,000	Depreciation.
Gross Direct Income	(3,534,122)	(3,824,500)		(290,378)	(£230k) Additional fee income from commercial waste and garden bin customers. (£60k) Higher recycling credit income.
Support Service Charges	486,170	472,660		(13,510)	(£101,600) Lower recharge from Environmental Health. Higher recharges of £19,020 from Environmental Contracts, £61,500 from Customer Services and £10,690 from Creditors. The balance consists of miscellaneous variances reflecting a more accurate allocation of officer time.
	<b>1,635,947</b>	<b>1,574,781</b>		<b>(61,166)</b>	
<b>Cleansing</b>					
Gross Direct Costs	690,300	718,000		27,700	Contractor inflation.
Capital Charges	85,500	85,500		0	No Major Variances.
Gross Direct Income	(58,834)	(60,000)		(1,166)	No Major Variances.
Support Service Charges	64,330	46,540		(17,790)	(£22,320) Lower recharge from Environmental Health. The balance consists of misc. variances reflecting a more accurate allocation of officer time.
	<b>781,296</b>	<b>790,040</b>		<b>8,744</b>	
<b>Leisure</b>					
Gross Direct Costs	210,670	200,512		(10,158)	(£9,520) - Salaries and oncosts, £2,756 - Pensions deficit funding.
Gross Direct Income	0	(5,905)		(5,905)	Salaries charged to capital projects
Support Service Charges	(210,670)	(194,607)		16,063	£16,780 - Recharge from Assistant Director (Environment and Leisure), (£35,060) - Recharge from Customer Services, £9,430 - Recharge from Estates, (£20,990) - Recharge From Community and Economic Development Management, (£80,530) - No recharge from Digital Transformation. £123,698 - Lower recharges reflecting lower service costs.
	<b>0</b>	<b>0</b>		<b>0</b>	
<b>Community Safety</b>					
Gross Direct Costs	32,178	25,873		(6,305)	Staff turnover savings.
Support Service Charges	20,680	22,220		1,540	No Major Variances.
	<b>52,858</b>	<b>48,093</b>		<b>(4,765)</b>	
<b>Civil Contingencies</b>					
Gross Direct Costs	90,162	87,641		(2,521)	Staff turnover savings.
Support Service Charges	33,660	37,810		4,150	Higher recharge from Environmental Health.
	<b>123,822</b>	<b>125,451</b>		<b>1,629</b>	
<b>Ad Environmental &amp; Leisure Svs</b>					
Gross Direct Costs	69,559	77,440		7,881	Employee inflation.
Support Service Charges	0	(77,440)		(77,440)	Recharges out to internal service areas
	<b>69,559</b>	<b>0</b>		<b>(69,559)</b>	
<b>Total Environment and Leisure Services</b>					
	<b>4,992,054</b>	<b>5,793,543</b>		<b>801,489</b>	